

MSU will:

- a. Excel in teaching and research and the integration of the two.
 - ◆ MSU will be nationally recognized as a leader in the integration of learning and discovery at the undergraduate level.
 - ◆ MSU will have graduate programs that are nationally recognized for research and teaching excellence.
 - ◆ MSU will be recognized for its commitment to the teacher-scholar model in which students are taught by distinguished faculty.
 - ◆ MSU will continue to grow a powerful research/creativity enterprise that spans the range of basic, applied, developmental and commercialized research.
 - ◆ There will be a demonstrable increase in the involvement of graduate and undergraduate students in grants and contracts activity.
 - ◆ MSU's research, curricula, faculty and staff profile and their experiences, will reflect our increasingly global world.
 - ◆ MSU will invest in informational technology that supports and enhances the needs of our diverse faculty and student body.

- b. Attract and retain a diverse student body capable of succeeding at a academically challenging institution
 - ◆ Montana State University will increase enrollment to approximately 13,000 headcount students, with 11,200 undergraduates and 1800 graduate students.
 - ◆ The student body will be more diverse than it is today.
 - ◆ Student retention rates will increase.
 - ◆ MSU will be actively engaged in supporting the efficient and effective delivery of programming to meet the foundational needs of four-year students.

- c. Provide support systems to ensure that all students are successfully prepared for their careers and engaged citizenship.
 - ◆ Student engagement at MSU will increase.
 - ◆ Students will have increasing opportunities to participate in international experiences, study abroad programs, critical language coursework, and the study of cultural and global issues.
 - ◆ MSU will invest in informational and instructional technologies that support and enhance the needs of our diverse faculty and student body.
 - ◆ MSU will increase the number of students participating in experiential learning, including internships, co-ops, service learning, research and creative projects.
 - ◆ MSU will have enhanced the natural beauty, sustainability, and functional character of the campus in ways that improve the learning and teaching environment

- d. Serve the people of Montana by sharing our expertise.
 - ◆ MSU will respond to changing student demand for increased access and more flexibility in course scheduling with greatly expanded on-line offerings and an enhanced course schedule.
 - ◆ MSU will be actively engaged in supporting the efficient and effective delivery of two-year programming to meet the workforce needs in the local community.
 - ◆ MSU will increase its technology transfer enterprise and enhance the Montana economy.
 - ◆ We will continue to build partnerships with the K-12 system; with campuses and other organizations outside MSU; with local and state businesses, non-profit organizations, and governmental agencies; and with agricultural and natural resources organizations.
 - ◆ MSU faculty and staff will directly contribute to outreach by disseminating the knowledge base and new discoveries available on campus and at our research centers.